



**Health & Human Services
Agency
COUNTY OF TULARE
AGENDA ITEM**

BOARD OF SUPERVISORS

KUYLER CROCKER
District One
PETE VANDER POEL
District Two
AMY SHUKLIAN
District Three
EDDIE VALERO
District Four
DENNIS TOWNSEND
District Five

AGENDA DATE: January 28, 2020

Public Hearing Required	Yes <input type="checkbox"/>	N/A <input checked="" type="checkbox"/>
Scheduled Public Hearing w/Clerk	Yes <input type="checkbox"/>	N/A <input checked="" type="checkbox"/>
Published Notice Required	Yes <input type="checkbox"/>	N/A <input checked="" type="checkbox"/>
Advertised Published Notice	Yes <input type="checkbox"/>	N/A <input checked="" type="checkbox"/>
Meet & Confer Required	Yes <input type="checkbox"/>	N/A <input checked="" type="checkbox"/>
Electronic file(s) has been sent	Yes <input checked="" type="checkbox"/>	N/A <input type="checkbox"/>
Budget Transfer (Aud 308) attached	Yes <input checked="" type="checkbox"/>	N/A <input type="checkbox"/>
Personnel Resolution attached	Yes <input type="checkbox"/>	N/A <input checked="" type="checkbox"/>
Agreements are attached and signature line for Chairman is marked with tab(s)/flag(s)	Yes <input type="checkbox"/>	N/A <input checked="" type="checkbox"/>

CONTACT PERSON: Donna Ortiz PHONE: 624-8000

SUBJECT: Authorization to accept the grant award for a Whole Person Care Pilot program

REQUEST(S):
That the Board of Supervisors:

1. Accept the Department of Health Care Services award for One-Time Funding in the amount of \$587,707.41 for the Whole Person Care Pilot program to be expended from March 31, 2020 through June 30, 2025;
2. Authorize Tulare County Health & Human Services Director or designee, to accept additional funds, if made available by the Department of Health Care Services up to an amount of \$587,707; and
3. Approve the necessary budget adjustment per the attached AUD 308 (4/5ths vote required).

SUMMARY:
On October 18, 2019, the Department of Health Care Services (DHCS) announced a funding opportunity for the Whole Person Care Pilot (WPC) Pilot program. Tulare County Health & Human Services Agency (HHS) applied for this award on December 2, 2019 and received notification of approval for one-time funding on December 26, 2019. HHS previously requested authorization for submission of an application for the WPC Pilot program grant, and was approved by the Tulare County Board of Supervisors for submission on November 19, 2019.

The overarching goal for the WPC Pilot program is the coordination of physical health, behavioral health, and social services in a patient-centered manner with the goal of improved beneficiary health and well-being through more efficient and

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effective use of resources. The WPC is a 5-year pilot under California's Medi-Cal 2020 Waiver and was implemented to test locally-based initiatives that will coordinate physical health, behavioral health, and social services for vulnerable Medi-Cal beneficiaries who are high users of multiple health care systems and continue to have poor outcomes. Through collaborative leadership and systematic coordination among public and private entities, WPC pilots will identify target populations, share data between systems, coordinate care in real time, and evaluate individual and population health progress.

If the County accepts the DHCS award, the County intends to improve care coordination across multiple systems, outreach and engagement, community education, and support for the Medi-Cal population by strengthening collaboration with community partners such as local law enforcement agencies, hospitals and clinics, managed care plans, housing authorities, Kings- Tulare Homeless Alliance, and other community partners. These partnerships will provide a more coordinated approach of service delivery for the County's most vulnerable residents; this includes a focus on homelessness, high emergency room utilization, and individuals involved in the criminal justice system to facilitate barrier identification and ensure linkage to services. HHSA views this funding as an opportunity to support the vision of a Multi-Disciplinary Team (MDT) consultation approach to WPC.

Grant funds will cover the core cost of program development, planning, support, and the use of MDTs. HHSA will allocate funds for housing services and supports, specifically for the homeless population in the form of vouchers and subsidies to assist MDT teams during the process of establishing more permanent housing solutions for homeless individuals. WPC funding will also create an opportunity to address the needs of individuals with substance use disorders who may not qualify for recovery residences or other housing supports under traditional funding streams. Additionally, HHSA anticipates a small amount of supplies, marketing materials, and other training and outreach related costs.

The project period for this grant begins March 31, 2020 and the One-Time Funding of \$587,707.41 will be available for final encumbrance or expenditure by June 30, 2025. As part of the application process, Tulare County HHSA requested \$587,707 in additional funds, should they be made available from DHCS. HHSA is requesting authorization to accept any additional funds up to \$587,707, should they become available.

FISCAL IMPACT/FINANCING:

The Whole Person Care award from DHCS is one-time funding in the amount of \$587,707.41 and does not require a County match. The project period for this grant award commences on March 31, 2020 and must be expended by June 30, 2025. As a result of receiving this grant revenue, the attached AUD 308 requests approval of increased revenue and expenditures totaling \$33,725 for Fiscal Year 2019/20. The remaining funds will be budgeted in Fiscal Years 2020/21 through 2024/25. There is no additional net County cost to General Fund.


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LINKAGE TO THE COUNTY OF TULARE STRATEGIC BUSINESS PLAN:

Tulare County's five-year strategic plan includes the Quality of Life Initiative that encourages innovative provision of quality supportive services for at-risk adults, youth, and children in state and federally mandated programs. This grant increases the ability to fulfill that obligation by strengthening care coordination and service delivery through collaborative efforts and partnerships throughout Tulare County.

ADMINISTRATIVE SIGN-OFF:



Timothy W. Lutz
Agency Director

cc: County Administrative Office

Attachment(s):
AUD 308
Whole Person Care Letter of Interest
Award Letter

**BEFORE THE BOARD OF SUPERVISORS
COUNTY OF TULARE, STATE OF CALIFORNIA**

IN THE MATTER OF AUTHORIZATION)
TO ACCEPT THE GRANT AWARD FOR) Resolution No. _____
A WHOLE PERSON CARE PILOT) Agreement No. _____
PROGRAM)

UPON MOTION OF SUPERVISOR _____, SECONDED BY
SUPERVISOR _____, THE FOLLOWING WAS ADOPTED BY THE
BOARD OF SUPERVISORS, AT AN OFFICIAL MEETING HELD _____
_____, BY THE FOLLOWING VOTE:

AYES:
NOES:
ABSTAIN:
ABSENT:

ATTEST: JASON T. BRITT
COUNTY ADMINISTRATIVE OFFICER/
CLERK, BOARD OF SUPERVISORS

BY: _____
Deputy Clerk

* * * * *

1. Accepted the Department of Health Care Services award for One-Time Funding in the amount of \$587,707.41 for the Whole Person Care Pilot program to be expended from March 31, 2020 through June 30, 2025;
2. Authorized Tulare County Health & Human Services Director or designee, to accept additional funds, if made available by the Department of Health Care Services up to an amount of \$587,707; and
3. Approved the necessary budget adjustment per the attached AUD 308 (4/5ths vote required).

AUD-308 - Budget Adjustment Form

3:53 PM

01/28/20		07/20		2020	
Date		Accounting Period		Budget Fiscal Year	
		Health and Human Services Agency		Deanna Montes	624-8042
		Agency Name		Contact Person	Phone
				Extension	N/A

Action** A,C,D	Fund	Dept	Appr #	LEVEL 1 Finish Here			Current Amount	Revised Amount	Inc / Dec Amt
C	001	142	142SSUP				150,267,181	33,725	(150,233,456)
									-
									-
									-
									-
									-
									-
									-
									-


Appropriations Total Need Not Equal Zero **150,267,181** **33,725** **(150,233,456)**

Action** A,C,D	Fund	Dept	Appr #	Unit	Object	Rev	LEVEL 2 Start Here	Current Amt	Revised Amount	Inc / Dec Amt
A	001	142	142SSUP	3400	7036				200	200
A	001	142	142SSUP	3400	7066				33,525	33,525
A	001	142		3400		5064			33,725	(33,725)
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Line Total Must Equal Zero **\$ -** **\$ 67,450** **\$ -**

Reason for Adjustment (To Avoid Correspondence, State Reason in Detail)

Acceptance of Whole Person Grant Funds anticipated to be spent in FY19/20



Affected Dept Head Signature

Other Affected Dept Head Signature

Checked By: _____ County Executive Office Action: No. _____ Date: _____ () Approved () Disapproved	Entered By: _____ Date: _____ Distribution: 1: BOS/CAO/Auditor
By: _____ Board of Supervisors Action: No. _____ Date: _____	

**** Action Codes: A=Add, C=Change, D=Deactivate**

- * Whenever a 93XX account budget is adjusted, a corresponding 94XX account budget must be adjusted in the billing agency, except for ISFs
- * Whenever a 95XX account budget is adjusted, a corresponding 96XX account budget must be adjusted in the billing agency, and vice versa
- * Whenever a 97XX account budget is adjusted, a corresponding 98XX account budget must be adjusted in the billing agency, and vice versa

CS 



**TULARE COUNTY
HEALTH & HUMAN SERVICES AGENCY**

Timothy W. Lutz, MBA
Agency Director

December 2, 2019

Managed Care Quality and Monitoring Division
1501 Capitol Avenue, P.O. Box 997413, MS 4400
Sacramento, CA 95899-7413

RE: Whole Person Care Letter of Interest

To Whom It May Concern:

This letter has been prepared by Tulare County Health and Human Services Agency (TCHHSA) to demonstrate our intention to apply for the one-time funds to initiate a future Whole Person Care (WPC) initiative. TCHHSA is committed to serving the needs of Tulare County's most vulnerable populations by implementing a WPC delivery system model. TCHHSA will serve as the lead entity for the WPC initiative and the Agency Director, Timothy W. Lutz will serve as the WPC initiative point of contact. TCHHSA is excited to integrate the WPC initiative into our system of care, and we are looking forward to bringing this model to our community.

TCHHSA has received letters of support (attached) from several of our community partners. The following is a list of participating entities in the WPC initiative: Tulare County Mental Health Branch, Tulare County Public Health Branch, Tulare County Human Services Branch, Anthem Blue Cross, Health Net, Kaweah Delta Health Care District, Adventist Health Tulare, Sierra View Hospital, Community Services Employment Training (CSET), Kings/Tulare Homeless Alliance (KTHA), Kings View Behavioral Health, Proteus, Family Health Care Network (FHCN), Altura Health Centers, Turning Point of Central California, Inc., Workforce Investment Board (WIB) of Tulare County, Mental Health Board, Tulare County Sheriff Office, and Tulare County Probation.

TCHHSA target populations will be homelessness and at-risk homelessness, honing in on those who are incarcerated and ready to be released, and high utilizers of emergency room (ER). The implementation of a WPC delivery system model in Tulare County will create a pathway to improve the well-being of those individuals that need access to services. This model focuses on looking at all the needs of an individual, prioritizing most pressing needs, and providing a smooth transition through a complex system of care. The WPC grant opportunity will allow for the implementation of a WPC multidisciplinary teams (MDT) consultation approach of field-based engagement to service delivery, and ensure services are not duplicated. A WPC Navigator will be assigned to individuals and will provide time limited assistance and ensure linkages to all services are successful. The WPC delivery system model will take on the approach "if consumers don't come to us, we will go to them". TCHHSA will adhere to all applicable "Housing First" principles as defined in California Welfare and Institutions Code Sections 8255-8256, and ensure WPC grant funding will be payer of last resort. TCHHSA will utilize a WPC MDT consultation approach to evaluate access to care and services by establishing a referral system to evidence-based programs, and community based organizations serving target populations.

TCHHSA will strengthen the coordination efforts between different initiatives occurring in Tulare County to help address the service needs of homelessness and at risk homelessness. This would allow for a mechanism to reach more individuals in need, enhance care coordination through community partners, and utilize shared care plans to reduce silos and duplicative efforts. TCHHSA is committed to engaging and working with individuals who are experiencing Substance Use Disorder (SUD) conditions and at-risk of homelessness. This population would benefit from the Housing First principles, and funding is critical to provide housing supports for these individuals.



**TULARE COUNTY
HEALTH & HUMAN SERVICES AGENCY**

Timothy W. Lutz, MBA
Agency Director

The integration of the WPC delivery system model to the target population of high utilizers of ER would be to decrease the misuse of ER department hospitalizations, and address all the needs of an individual. Service planning would start prior to discharging the individual from the hospital in efforts to coordinated care, and a WPC MDT consultation would be scheduled before or shortly after discharge. The WPC grant opportunity would create a process for already existing programs to refer individuals to a WPC MDT consultation for comprehensive assessment and multi-system care planning.

The criminal justice system services efforts will expand collaboration, and connection to services before release. Through collaboration, TCHHSA, and key criminal justice partners will, on a monthly basis, identify inmates who are at-risk of homelessness upon release as well as those who are experiencing mental health or SUD conditions and determine linkages to services. The individual will be notified of the WPC delivery system model pre-release, and invited to attend the WPC MDT consultation early post release. Once engaged, the individual will be assigned a WPC Navigator to assist with their WPC wellness plan, which includes linkage to services.

The amount available to Tulare County through this one-time funding opportunity is \$587,707.41, and TCHHSA is requesting the full funding amount. TCHHSA views this funding as an opportunity to create a new classification of positions that will support the vision of the MDT consultation approach to WPC. The WPC Navigator position will be key to creating linkages to the continuum of care, providing intensive care management, and responsible for oversight of individuals until warm hand-offs have been established. Through the WPC dollars, two (2) FTE WPC Navigator positions will be created. The total personnel cost of the two (2) FTE WPC Navigator position would be \$545,012.00, for the remaining four years of the program. TCHHSA will allocate \$38,695.41 of the funds for housing services and supports, specifically for the homeless population. These vouchers and subsidies will assist the Navigators and MDT teams during the process of establishing more permanent solutions for individuals. It will also create an opportunity to address the needs of individuals with SUD disorders who may not qualify for recovery residences or other housing supports under traditional funding streams. TCHHSA anticipates a small amount of supplies, marketing materials, and other training and outreach related costs of approximately \$4,000.

Should the opportunity for additional funds be made to counties through this award process, Tulare County would also request an additional \$587,707, that is \$117,541 per year, to expand the amount of housing supports and services it can offer over the course of the five-year funding period. The two Navigator positions have been identified as integral to establishing capacity for an effective WPC program within the County, and therefore have been prioritized for this round of funding. However, if given the opportunity, TCHHSA will leverage the additional funding to invest in transitional and bridge housing for its target populations.

The WPC grant opportunity funding will help Tulare County build a strong infrastructure, and better serve the community's most vulnerable populations. We are looking forward to building relationships across systems, providing a system of care that creates connections for individuals in need, and creating a sustainable program.

Sincerely,

A handwritten signature in black ink, appearing to read "Timothy W. Lutz".

Timothy W. Lutz, MBA

Agency Director

Tulare County Health and Human Services Agency

(559) 624-8011

5957 South Mooney Blvd

Visalia, CA 93277



RICHARD FIGUEROA
ACTING DIRECTOR

State of California—Health and Human Services Agency
Department of Health Care Services



GAVIN NEWSOM
GOVERNOR

December 26, 2019

Timothy W. Lutz, MBA, Agency Director
Tulare County Health and Human Services Agency
5957 South Mooney Blvd.
Visalia, CA 93277

APPROVAL FOR ONE-TIME FUNDING TO INITIATE WHOLE PERSON CARE
CAPACITY

Dear Mr. Lutz:

The purpose of this letter is to notify you that the Department of Health Care Services (DHCS) has approved your request for One-Time Funding to Initiate Whole Person Care Capacity within your county.

Please submit a signed Board of Supervisors Resolution by January 31, 2020. The allocation of funds totaling \$587,707.41 is expected to be processed no later than March 31, 2020 and will be available for final encumbrance or expenditure by June 30, 2025.

A final evaluation and summary report is due 90 days after the full expenditure of funding. The report shall include the disposition of funds, the services provided and the number of individuals served.

If you have any questions regarding this approval, please contact the 1115WholePersonCare@dhcs.ca.gov mailbox.

Sincerely,

Dana Durham
Policy and Medical Monitoring Branch Chief
Managed Care Quality Monitoring Division