



Resource Management Agency COUNTY OF TULARE AGENDA ITEM

BOARD OF SUPERVISORS

ALLEN ISHIDA
District One

PETE VANDER POEL
District Two

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District Three

J. STEVEN WORTHLEY
District Four

MIKE ENNIS
District Five

AGENDA DATE: April 2, 2013

Public Hearing Required	Yes ☐	N/A ☒
Scheduled Public Hearing w/Clerk	Yes ☐	N/A ☒
Published Notice Required	Yes ☐	N/A ☒
Advertised Published Notice	Yes ☐	N/A ☒
Meet & Confer Required	Yes ☐	N/A ☒
Electronic file(s) has been sent	Yes ☒	N/A ☐
Budget Transfer (Audi 308) attached	Yes ☐	N/A ☒
Personnel Resolution attached	Yes ☐	N/A ☒
Agreements are attached and signature line for Chairman is marked with tab(s)/flag(s)	Yes ☐	N/A ☒

CONTACT PERSON: Celeste PHONE: 624-7010

SUBJECT: Tulare County Project List for the 2013-2018 Tulare County Comprehensive Economic Development Strategy

REQUEST(S):

That the Board of Supervisors:

Approve the Tulare County Project List – delineated in Attachment “A” – for the 2013-2018 Tulare County Comprehensive Economic Development Strategy to be prepared and approved by the Tulare County Economic Development Corporation.

SUMMARY:

The County of Tulare and the respective cities have identified specific development infrastructure needs; that is, each local entity developed its own list of projects addressing its needs, opportunities and goals for the purpose of improving overall economic prosperity within its community.

Projects are listed by how they relate to the national priorities of the federal Economic Development Agency (EDA), specifically in terms of strategic local needs and other benefits affecting local communities. The EDA's main goals are to encourage job growth and business expansion while addressing the following priorities:

- **Collaborative Regional Innovation:** Initiatives that support the development and growth of innovation clusters based on existing regional competitive strengths. Initiatives must engage stakeholders; facilitate

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collaboration among urban, suburban, and rural (including tribal) areas; provide stability for economic development through long-term intergovernmental and public/private collaboration; and support the growth of existing and emerging industries.

- **Public/Private Partnerships:** Investments that use both public- and private-sector resources and leverage complementary investments by other government/public entities and/or nonprofits.
- **National Strategic Priorities:** Initiatives that encourage job growth and business expansion related to advanced manufacturing; information technology (e.g., broadband, smart grid) infrastructure; communities severely impacted by automotive industry restructuring; urban waters; natural disaster mitigation and resiliency; access to capital for small, medium-sized, and ethnically diverse enterprises; and innovations in science and health care.
- **Global Competitiveness:** Initiatives that support high-growth businesses and innovation-based entrepreneurs to expand and compete in global markets, especially investments that expand U.S. exports, encourage foreign direct investment, and promote the repatriation of jobs back to the U.S.
- **Economically Distressed and Underserved Communities:** Investments that promote job creation and economic prosperity through projects that enhance environmental quality and develop and implement green products, processes, places, and buildings as part of the green economy. This includes support for energy-efficient green technologies.

The Tulare County Project List was developed to meet these federal criteria. County staff developed a list of projects proposed to be constructed in disadvantaged rural communities that lack essential infrastructure and improvements. The local goal is to enhance both the quality of life and economic opportunity for people who live and work in these unincorporated areas.

In every case, the listed projects proposed in the unincorporated communities either enhance or establish flood protection, stormwater drainage, sewer capacity or other infrastructure essential to improve the health and safety of existing businesses and residents or to attract new business investment and job growth.

In some cases, these projects are designed to evaluate and define future construction projects that will result in the desired infrastructure necessary for socio-economic growth.

For example, the Traver Stormwater Drainage Project seeks to deal with persistent flooding issues that occur throughout the disadvantaged community of Traver. At

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present there are no curbs and gutters or existing drainage system within this community, which has been a barrier to the development of better roadways, installation of sidewalks that result in safer routes to school, and foster business development and a more walkable community. Stormwater drainage is often the first step toward road and sidewalk improvements that can eventually transform a community and enhance future business and housing investment.

Procedurally, the Tulare County Economic Development Corporation (EDC) works with the cities and county who develop their own local project lists. Thereafter, the EDC organizes the lists into a final report – described as the Comprehensive Economic Development Strategy (CEDS) -- which the Board of Supervisors considers for adoption by separate resolution. The EDC then submits the CEDS to the EDA so local projects can be considered for federal funding.

In 2012, EDC began developing a new format for presenting project information to federal officials. The EDC included additional data (1) to help annually evaluate the impact of the CEDS has on the local economy, and (2) to provide our regional West Coast EDA representative a current understanding of local economic conditions. In doing so, the EDA prioritizes applications based on these conditions.

Attachment “A” contains a current list of projects to be proposed by Tulare County. Last year, the county proposed over 40 projects. This year, the county proposes 15 projects in keeping with the Board’s suggestion last year that a more focused, manageable and achievable list be developed for consideration.

The overall purpose of developing a Comprehensive Economic Development Strategy and the related CEDS project list is to obtain EDA funds in order to plan and build much-needed local infrastructure and community improvements that will result in business growth that can enhance the quality of life and economic sustainability of our rural communities.

Importantly, the feasibility to accomplish these goals is highly dependent on securing federal and state grant funds and creating public-private partnerships with like-minded organizations.

FISCAL IMPACT/FINANCING:

No net county cost other than staff time to prepare this report. The costs associated with individual projects will be considered upon applying for individual project grants.

LINKAGE TO THE COUNTY OF TULARE STRATEGIC BUSINESS PLAN:

Promoting economic development is a key strategic initiative and goal of Tulare County’s Strategic Business Plan. Specifically, the proposed work programs for

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business opportunities and improvements in disadvantaged communities will enhance the promotion and realization of positive economic development outcomes in Tulare County and improve the Quality of Life for our residents.

ADMINISTRATIVE SIGN-OFF:

Michael C. Spata
Assistant Director – Planning

Cc: Auditor-Controller
County Counsel
County Administrative Office (2)

Attachment “A” (2013-2018 Tulare County CEDS Project List)

**BEFORE THE BOARD OF SUPERVISORS
COUNTY OF TULARE, STATE OF CALIFORNIA**

IN THE MATTER OF SUBMITTAL OF THE)
TULARE COUNTY PROJECT LIST FOR) Resolution No. _____
THE 2013-2018 TULARE COUNTY) Agreement No. _____
COMPREHENSIVE ECONOMIC)
DEVELOPMENT STRATEGY)

UPON MOTION OF SUPERVISOR _____, SECONDED BY
SUPERVISOR _____, THE FOLLOWING WAS ADOPTED BY THE
BOARD OF SUPERVISORS, AT AN OFFICIAL MEETING HELD APRIL 2, 2013, BY
THE FOLLOWING VOTE:

AYES:
NOES:
ABSTAIN:
ABSENT:

ATTEST: JEAN M. ROUSSEAU
COUNTY ADMINISTRATIVE OFFICER/
CLERK, BOARD OF SUPERVISORS

BY: _____
Deputy Clerk

* * * * *

Approved the Tulare County Project List – delineated in Attachment “A” – for the
2013-2018 Tulare County Comprehensive Economic Development Strategy to be
prepared and approved by the Tulare County Economic Development Corporation.

	Applicant	Location (City or Community)	Program: CEDS Update	Project/Program Title	Project/Program Description	Project/Program Status or (Planned, Study Phase or Under Consideration)	Estimated Start Date	Estimated Cost	Funding Sources	Strategic Finding Addressed (TFB)	EDA Priorities Addressed (see list below)	Estimated Number of Jobs created or retained	Estimated Amount of Private Sector Investment generated	Estimated amount of public sector investment generated
	EDC	Countywide		2018 CEDS Update		Planned	10/1/2017	\$50,000	EDC/EDA		1,2,6	0	0	0
No. 1	Tulare County	Traver	Stormwater Drainage/ flood control	Traver stormwater drainage project	Completion of 5 year CEDS update, including demographic analysis, information gathering, etc. Construction of stormwater drainage project, including ponding basin/park through partnership with local school district and/or businesses. Provides infrastructure needed to kickstart local business expansion, provide flood control, groundwater recharge and enhance safe routes to school.	Planned	Summer 2013	Phase 1 - \$1,500,000 Phase 2 - \$6,000,000	EDA/ Safe Routes to School, USDA and FEMA	1,2,3,5,6	1,2,3,5,6	15	\$100,000	\$150,000
No. 2	Tulare County	Cottonwood Creek	Stormwater Drainage/ flood control	Juvenile Detention Facility Cottonwood Creek Flood Control Project	Construct a 2 mile berm system designed to protect against 10-year flood events and a stormwater recharge basin to lessen groundwater overdrift conditions. This project will mitigate flood impacts created by Cottonwood Creek overflows, an area where flood events threaten County public safety facilities, downstream agri-businesses and homes.	Planned		\$950,000	County funding, EDA	3,5,6	3,5,6	25		50,000
No. 3	Tulare County	Seville-Sontag Ditch	Stormwater Drainage/ flood control	Seville - Sontag Ditch	Construct 3 miles of a ditch and culvert system to reduce flood impacts to the community of Seville, an area that historically floods during significant events. The project will also mitigate flood impacts on the local school and 205 businesses and homes.	Planned		\$430,000	County Funding, EDA, FEMA	3,5,6	1,3,5,6	17		\$40,000
No. 4	Tulare County	Yettlem-Button Ditch	Stormwater Drainage/ flood control	Yettlem-Button Ditch	Construct 3 miles of a ditch and culvert system to reduce flood impacts to the community of Yettlem, an area that historically floods during significant events.	Planned		\$415,000	County Funding, EDA, FEMA		1,3,5,6	17		
No. 5	Tulare County	Rural communities countywide	Stormwater Drainage/ flood control	Community flood control pump replacement program	Purchase 25 new pumps in order to provide critical protection to small communities and rural areas during flood events. Some of the existing pumps distributed countywide are near or have exceeded their service life. The purchase will employ green technology standards, reduce air pollution and develop reliable flood water pumping capability in emergency conditions.	Planned		\$500,000	County funding, FEMA, EDA, state sources, Local Air District	3,5,6	3,5,6	4	\$50,000	
No. 6	Tulare County	Rural communities countywide	Flood Control Master Plan Update	Flood Control Master Plan Update	Update the Tulare County Flood Control Master Plan which has not been updated since 1971. The Master Plan will study the overall hydrology of the county and identify flood control needs that have changed due to growth and business development during the past half century. Updating this Master Plan will allow the county to plan strategically for flood mitigation projects proactively instead of reactively; apply modern sustainability and ground water recharge principles, and provide upstream/downstream collaboration with local cities.	under consideration		\$1 million	County funding, FEMA, EDA, state sources	3,5,6	1,3,5,6	6	\$50,000	
No. 7	Tulare County	Traver	Traver-water capacity improvement study	Traver-water capacity improvement study	Develop plan for the expansion of water service, storage and filtering to meet existing and future water needs of community and business development, as well as identify potential funding sources for on-going maintenance and operation. The study will encourage future residential development, highway commercial growth and provide enhanced community sustainability.	under consideration		240,000	FEMA, EDA, state sources, private	3,5,6	3,5,6	4	\$6,000	
No. 8	Tulare County	Yokohl Creek- Hwy 198	Flood Control Project	Yokohl Creek (Meyer Drive to Hwy 198)	Construct a 800 foot berm with flow control weir. Will reduce flooding on north side of Hwy 198 - farmland protection measure	under consideration		\$340,000	EDA, FEMA sources		1,3,5,6	17	\$30,000	
No. 9	Tulare County	Sand Creek-Orosi area	Flood Control project	Sand Creek Dam	Improve 850 ft of channel downstream of dam outlet structure to prevent erosion at Sand Creek Road bridge, road flooding, and farmland erosion. Improve 150 ft of channel upstream from dam inlet structure to reduce amount of debris that clogs inflow from Sand Creek.	Under consideration		\$400,000	EDA, FEMA sources	3,5,6	3,5,6	20	\$40,000	

No. 10	Tulare County	Deer Creek-Pixley National Wildlife Preserve	Flood Control project	Deer Creek-Pixley National Wildlife Preserve	Construct a new, approximately 50 foot bridge to replace existing culverts. The main road into the Pixley National Wildlife Preserve - Internationally known habitat for migrating birds and other protected wildlife and as a result a tourism attraction - floods approximately every 7 years requiring emergency road repairs.	Under consideration		\$1.2 million	EDA, FEMA	3.5.6	3.5.6	25		\$120,000
No. 11	Tulare County	Allensworth-White River	Flood Control project	Allensworth-White River Flood Control project	Design and construct a stormwater drainage system, construct 15,000 ft ditch system to discharge into proposed drainage basin and provide much-needed groundwater recharge. The lack of a stormwater drainage system causes area flooding every 1-3 years damaging 105 structures including historic building, the local school and church.	under consideration		\$1.5 million	EDA, FEMA	3.5.6	3.5.6	28		\$150,000
No. 12	Tulare County	Dry Creek-North of Lake Kaweah	Flood Control project	Dry Creek-North of Lake Kaweah	Construct a series of weirs in Dry Creek upstream of Lake Kaweah. Project to control periodic flooding of farmland that historically has caused \$1.5-\$3 million in flood damages to area communities and farmland. Project will also help sustain farmland by preventing widespread systemic erosion.	under consideration		\$5.4 million	EDA, FEMA	3.5.6	3.5.6	50		\$150,000
No. 13	Tulare County	Pixley	Industrial infrastructure needs assessment	Pixley Industrial Access & Development Study	The study will focus on truck transport access solutions to the designated industrial development area within the community, improvements to the frontage road(s) along Highway 99 and analysis of the types of industrial development which could occur with increased infrastructure capacity in Pixley	under consideration		\$250,000	EDA, Caltrans	3.4.6	3.4.6	12		\$125,000
No. 14	Tulare County	Tulare County CEDS 2013-2018	Disadvantaged communities infrastructure assessment	Unincorporated Areas of Tulare County	Implementation of SB 244 regarding the investigation, analysis and development of implementation plans for infrastructure for the disadvantaged communities within Tulare County	Under consideration		\$2 million (Est. \$40,000 per community, approx 50 exist in Tulare County)	EDA, Caltrans	3.4.6	3.4.5	15		\$200,000
No. 15	Tulare County	Strathmore-Frazier Creek	Flood Control / groundwater recharge	Strathmore-Frazier Creek	Construct a 40 acre detention basin, pump facility and storm drain system to manage flood waters east of the Frazier-Kern Canal. Frazier valley that frequently flood the Strathmore community and surrounding farmland, typically threatening 210 businesses and homes. The basin will also serve as a groundwater recharge system.	under consideration		\$2 million	EDA, FEMA	3.5.6	3.5.6	32		\$180,000

EDA Priorities

1. Collaborative Regional Innovation

Initiatives that support the development and growth of innovation clusters based on existing regional competitive strengths. Initiatives must engage stakeholders; facilitate collaboration among urban, suburban, and rural (including tribal) areas; provide stability for economic development through long-term intergovernmental and public/private collaboration; and support the growth of existing and emerging industries.

2. Public/Private Partnerships

Investments that use both public- and private-sector resources and leverage complementary investments by other government/public entities and/or nonprofits.

3. National Strategic Priorities

Initiatives that encourage job growth and business expansion related to advanced manufacturing; information technology (e.g., broadband, smart grid) infrastructure; communities severely impacted by automotive industry restructuring; urban waters; natural disaster mitigation and resiliency; access to capital for small, medium-sized, and ethnically diverse enterprises; and innovations in science and health care.

4. Global Competitiveness

Initiatives that support high-growth businesses and innovation-based entrepreneurs to expand and compete in global markets, especially investments that expand U.S. exports, encourage foreign direct investment, and promote the repatriation of jobs back to the U.S.

5. Environmentally-Sustainable Development

Investments that promote job creation and economic prosperity through projects that enhance environmental quality and develop and implement green products, processes, places, and buildings as part of the green economy. This includes support for energy-efficient green technologies.

6. Economically Distressed and Underserved Communities

Investments that strengthen diverse communities that have suffered disproportionate economic job losses and/or are rebuilding to become more competitive in the global economy